# HALF YEAR RESULTS 2016 IMPERIAL BRANDS PLC



4 May 2016



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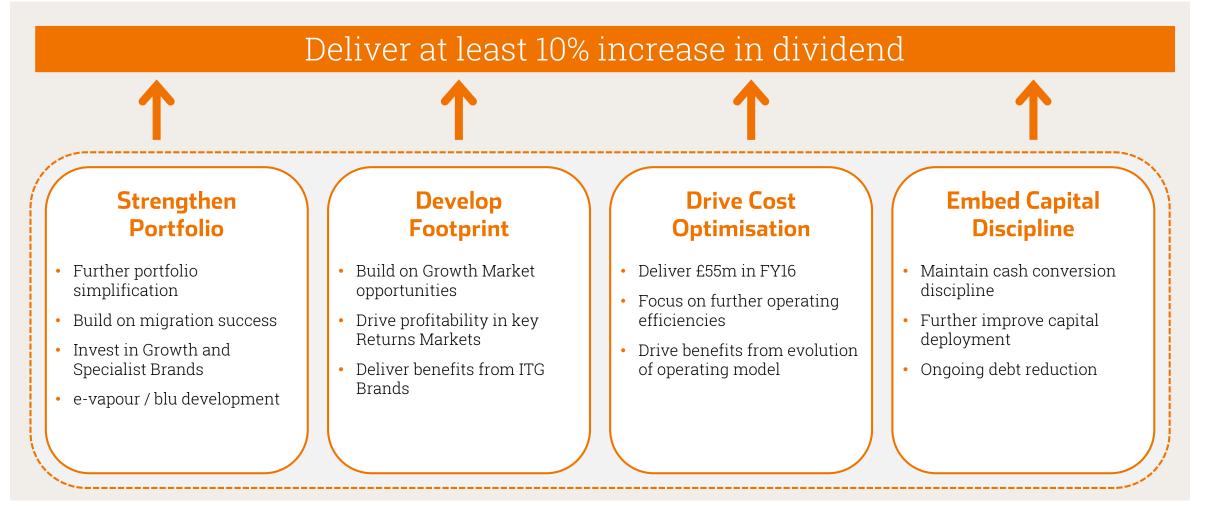
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# ALISON COOPER CHIEF EXECUTIVE



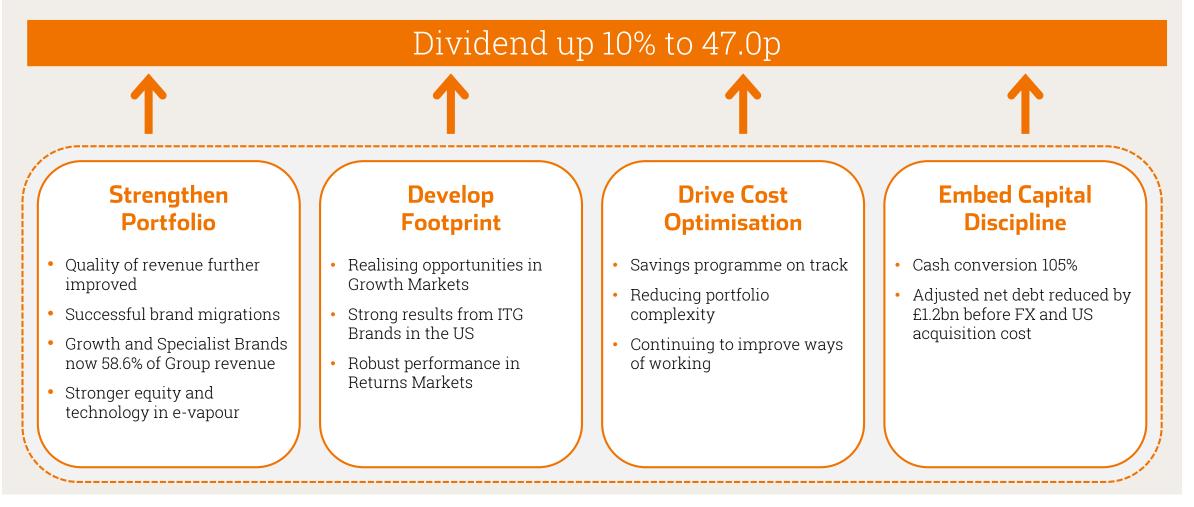
### **OUR PRIORITIES FOR FY16** WHAT WE SAID LAST YEAR





### **DELIVERING ON OUR PRIORITIES** GOOD PROGRESS AGAINST STRATEGY





### **IMPROVING QUALITY OF GROWTH** CLEAR FOOTPRINT & PORTFOLIO CHOICES



On track	Investment revised	Being actioned
<ul> <li>Delivering against strategy</li> <li>Limited redirection</li> </ul>	<ul> <li>Economic factors</li> <li>Competitor volume focus</li> <li>Diminished opportunity for quality growth</li> </ul>	<ul> <li>Challenging environment</li> <li>Competitor discounting</li> <li>Managing profit/share equation</li> </ul>
<ul> <li>e.g. USA, Australia &amp; Germany</li> </ul>	<ul> <li>e.g. Ukraine &amp; Turkey</li> </ul>	<ul> <li>e.g. UK &amp; Morocco</li> </ul>

### **OLIVER TANT** CHIEF FINANCIAL OFFICER



### **GROUP ADJUSTED RESULTS** DELIVERING AGAINST THE STRATEGY

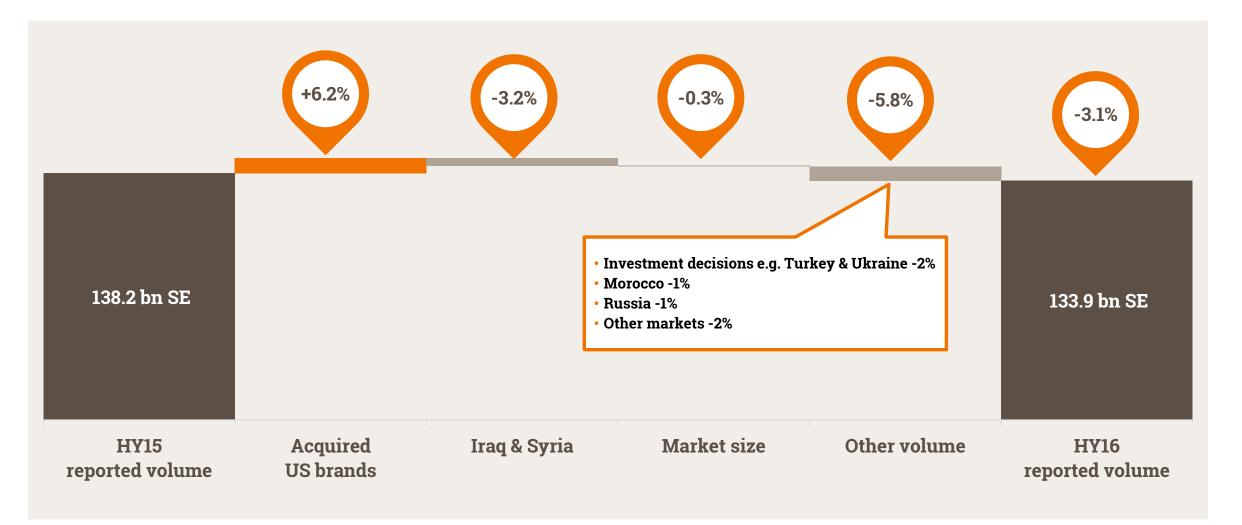


£m		HY15	Foreign Exchange	Constant Currency Growth	HY16	Actual ∆	Constant Currency Δ
Tobacco net revenue	£m	2,945	(42)	496	3,399	+15.4%	+16.8%
Tobacco operating profit	£m	1,295	6	276	1,577	+21.8%	+21.3%
Tobacco operating margin	%	44.0			46.4	+240 bps	
Logistics operating profit	£m	73	(2)	(3)	68	-6.8%	-4.1%
Adjusted operating profit	£m	1,367	4	266	1,637	+19.8%	+19.5%
Adjusted EPS	р	93.3	0.7	19.0	113.0	+21.2%	+20.4%
DPS	р	42.8			47.0	+9.8%	
Cash conversion	%	102			105	+280 bps	
Adjusted net debt	£m	(9,056)			(13,710)	+51.4%	

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### HY16 VOLUME US ACQUISITION ADDS 8.6BN SE





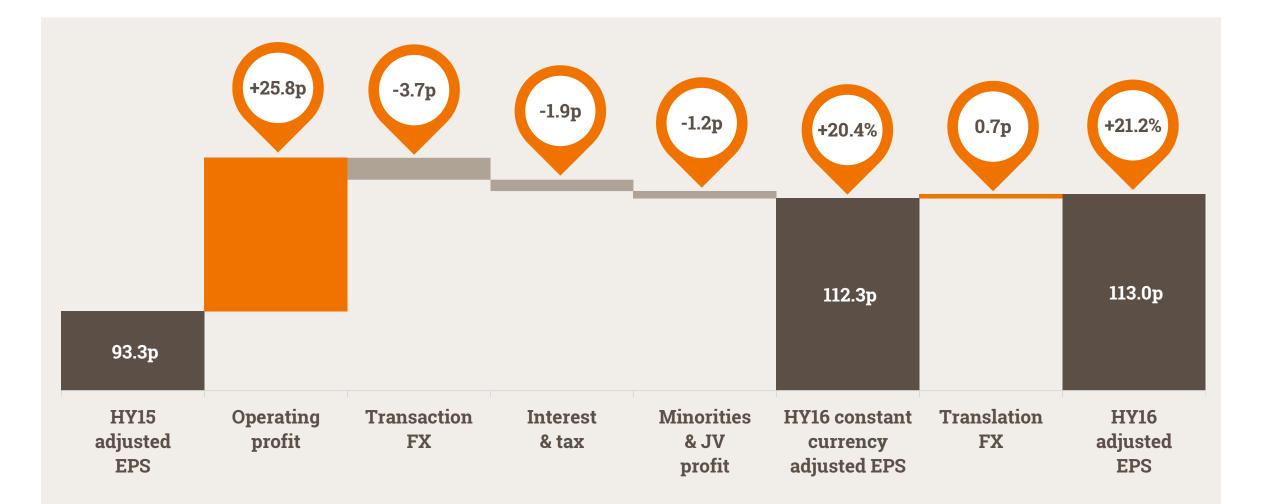
### HY16 NET REVENUE REVENUE GROWTH +2.5%



	+16.1%	-1.8%	+2.5%	-1.4%	+15.4%
					£3,399m
£2,945m					20,033M
HY15 net revenue	Acquired US brands	Iraq & Syria	Other revenue	Translation FX	HY16 net revenue

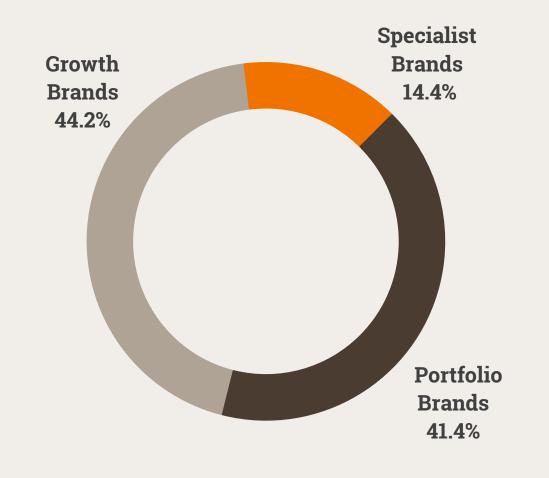
### HY16 EPS GROWTH CONSTANT CURRENCY ADJUSTED EPS +20.4%





### **STRENGTHENING PORTFOLIO** IMPROVING QUALITY





- Continued Growth Brand momentum
  - Volumes +4.7% and net revenue +12.5% excluding Iraq & Syria
- Growth Brand market share up 80 bps to 7.4%
- Growth and Specialist Brands 58.6% of reported tobacco net revenue
- Specialist Brands benefited from blu, Skruf and premium cigars

### **DEVELOPING FOOTPRINT: GROWTH MARKETS** GROWING REVENUE



Net Revenue	Operating Profit	
<b>+2.1%</b> £707m	<b>-6.6%</b> £192m	
Growth Brand % of Net Revenue	Market Share	
<b>-520 bps</b> 45.1%	<b>-50 bps</b> 6.7%	

- Net revenue up 9.7% excl. Iraq & Syria
- Strong price mix +22.1%
- Positive contribution from Fontem; blu and patent royalty income
- Growth Brand % of net revenue diluted by additional Fontem revenue; up in majority of Growth Markets
- Market share gains in Saudi, Italy and Japan; declines in Russia and Turkey
- Profit growth in many markets offset by Iraq & Syria and transaction FX in Russia

### **DEVELOPING FOOTPRINT: US MARKET** STRONG RESULTS FROM ITG BRANDS



Net Revenue	Operating Profit
<b>+265.9%</b> £711m	<b>+421.4%</b> £384m
Growth Brand % of Net Revenue	Market Share
<b>+90 bps</b> 20.9%	9.3%

- ITG Brands continues to perform strongly
- Acquired assets contributed 8.6bn SE and £468m net revenue
- Integration largely complete
- Successful sell-in of new retail programme
- Winston & Kool gaining market share
- Overall portfolio maintaining share since completion
- Business on track to deliver in FY16 and beyond

# **DEVELOPING FOOTPRINT: RETURNS MARKETS** INCREASED CONTRIBUTION FROM GROWTH BRANDS

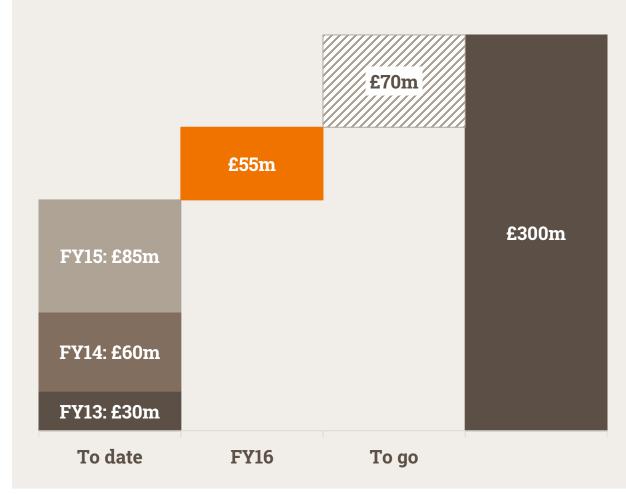


Net Revenue	Operating Profit
<b>-0.5%</b>	<b>-0.6%</b>
£1,981m	£1,001m
Growth Brand % of Net Revenue	Market Share
<b>+280 bps</b>	<b>-80 bps</b>
52.2%	26.6%

- Positive revenue performance in Returns South offset by Returns North
- Returns South (+3.0% NR; +6.8% AOP) :
  - Strong performances in Algeria & Portugal
  - Addressing challenges in Morocco
  - France & Spain improving
- Returns North (-2.5% NR; -3.8% AOP) :
  - Continued strong performance in Australia
  - Profit up in Germany; continuing share focus
  - Investing behind share in the UK
  - Ukraine deprioritised
- Profit impact from transaction FX in Ukraine

### **DRIVING COST OPTIMISATION** FUNDING INVESTMENT



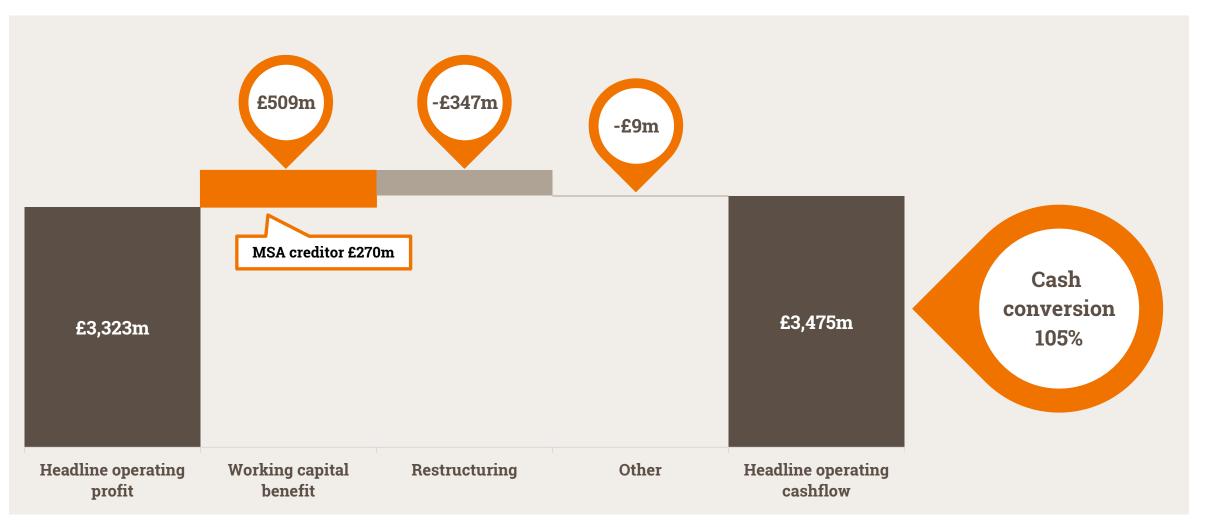


- Progress with product cost from manufacturing optimisation, simplification and global procurement
- Reduction in overheads
- On track to deliver £55m incremental savings in FY16
- Target of £300m p.a. by 2018
- Expected cash cost remains at £600m

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### **12 MONTH CASH CONVERSION** CONTINUED GOOD PROGRESS

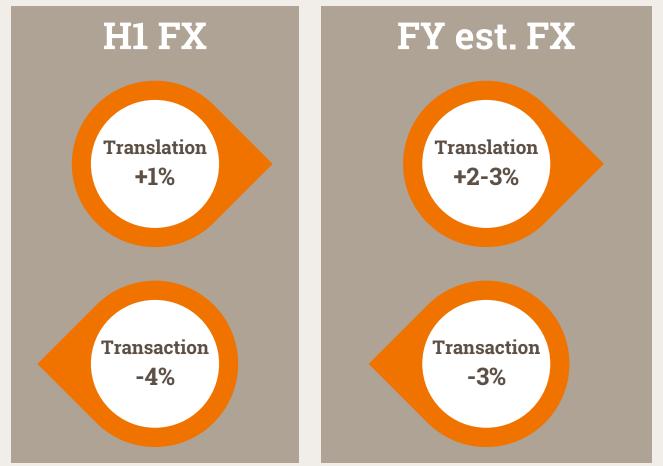




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### FOREIGN EXCHANGE TRANSLATION BENEFIT, TRANSACTION HEADWIND





#### **Translation FX**

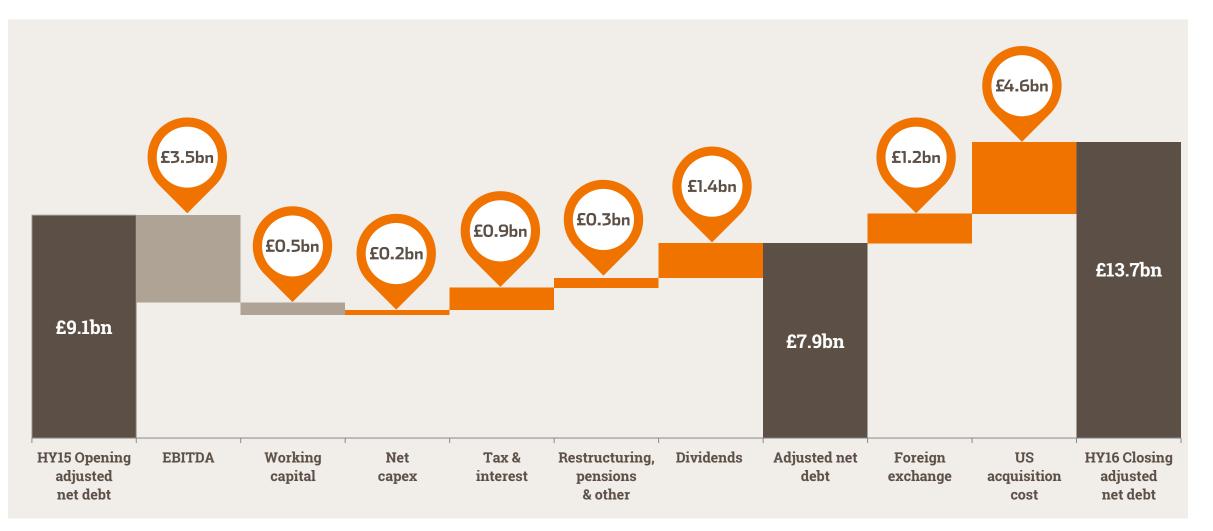
- Broadly neutral on revenue and profit
- Strengthening € and \$USD
- Expected 2-3% benefit to FY16 earnings

#### **Transaction FX**

- Eastern European currency devaluation
- Estimated 3% headwind for FY16
- Estimates subject to FX volatility

### **STRENGTHENING BALANCE SHEET** £1.2BN REDUCTION BEFORE FX AND ACQUISITION





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### FINANCIAL SUMMARY AND FY16 SUPPORTING DIVIDEND GROWTH OF AT LEAST 10%



### Strong balance sheet supports deleveraging and dividend growth

Improving quality of growth Footprint bias to developed markets with relative stability

Efficiencies programme supports investment and margins Capital discipline underpins consistent cash generation

### **EVENTS UPDATE**



### **Investor Day**

- 7-8 June 2016
- Bristol, UK
- Strategic focus
  - Quality Growth
  - Agility
  - Discipline

### **Q3 Trading Statement**

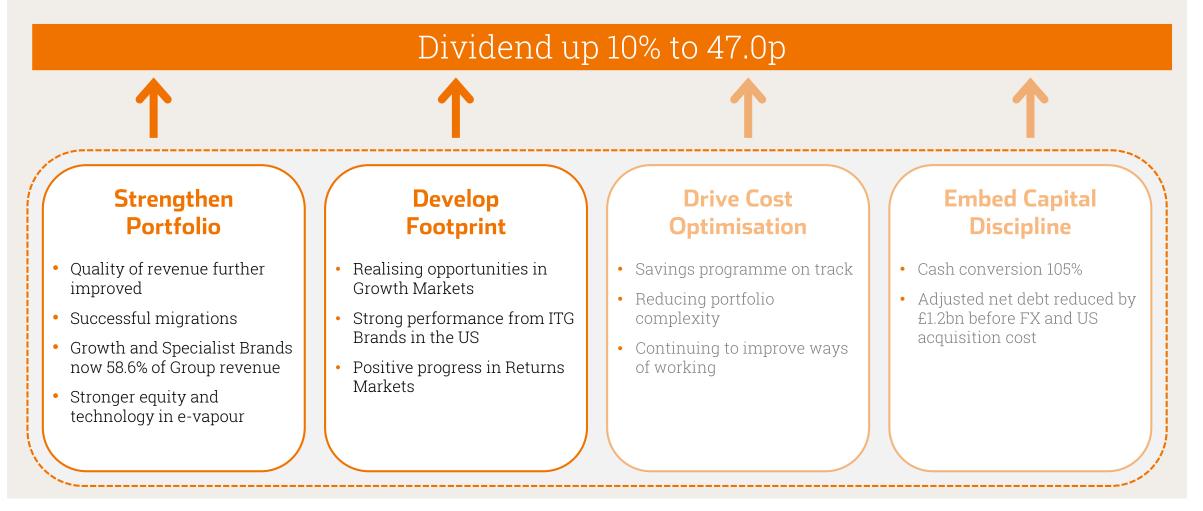
- No announcement in August
- September pre-close update
- Plan to cease IMS publication
- Intention to introduce investor seminar series

# ALISON COOPER CHIEF EXECUTIVE



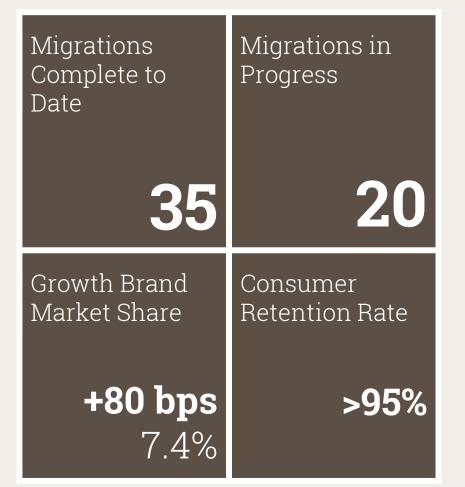
### **DELIVERING ON OUR PRIORITIES** GOOD PROGRESS AGAINST STRATEGY





### **STRENGTHENING OUR PORTFOLIO** SIMPLIFICATION FOCUS

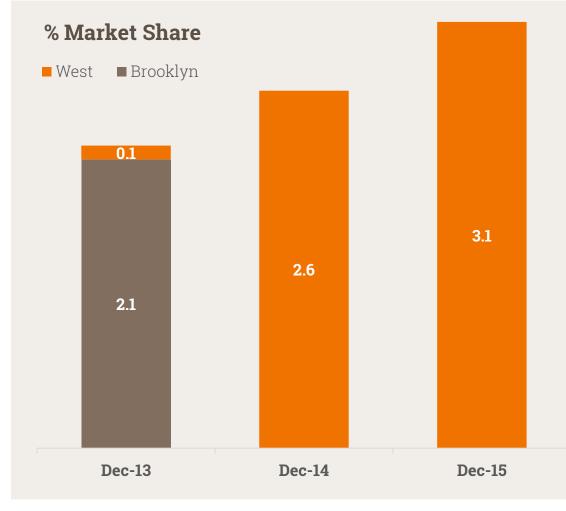




- Improving the quality of growth through migrations
- Strong success rate of consumer migration
- 35 migrations now complete to date; more underway and in the pipeline
- Next phase of simplification being piloted: 'growing the head and cutting the tail'

### **STRENGTHENING OUR PORTFOLIO** MIGRATION TO WEST IN SPAIN





- Spanish migration of Brooklyn to West
- Success rate >100%; consumers both retained and gained
- Combined share 2.2% pre migration
- Post migration West share +90bps to 3.1%



### **STRENGTHENING OUR PORTFOLIO** INVESTING IN OUR BRANDS





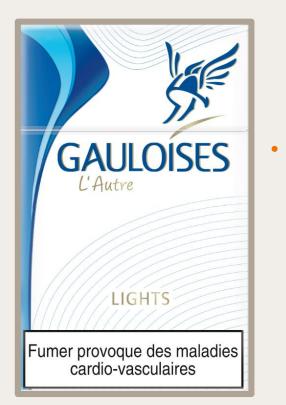
• JPS Triple Flow launched in UK



 Crushball extensions for Growth Brands; West, L&B, Players & JPS

### **STRENGTHENING OUR PORTFOLIO** INVESTING IN OUR BRANDS





Success with Gauloises L'Autre launch in Algeria; Gauloises now the #1 brand



West QS Compact+ with recessed filter performing well post launch in Kazakhstan

### **STRENGTHENING OUR PORTFOLIO** INVESTING IN OUR BRANDS





 Davidoff Fresh Box launched in UAE delivered share gains with +50bps in first 3 months



• Davidoff Absolute launched as 100% pure tobacco initiative

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### STRENGTHENING OUR PORTFOLIO BUILDING BLU

- Fully integrated blu within Fontem Ventures
- blu PLUS+ rollout is underway
- Brand holds #2 position in US and UK
- First generation IP generating royalty income
- Further developing the blu brand and e-vapour technology
- Investment in brand with new blu campaign recently launched









Intellectual Property

### **DEVELOPING OUR FOOTPRINT** MOMENTUM IN GROWTH MARKETS



### Russia

- Growth Brand share improving with Parker & Simpson launch/migration
- Maxim share stabilising post price disadvantage
- Price increases supporting revenue and profit growth



### Taiwan

- Robust revenue growth driven by Davidoff
- Success of Davidoff Absolute
- West share being addressed



- Skruf now market leader and leveraging innovation pipeline
- Consistent strong growth in total share and profit



- Continued share growth through West
- Ongoing sales infrastructure and brand development



#### Saudi Arabia

- Launch of Davidoff Fresh Box after success in other Middle Eastern markets
- Total share growth with strong performance of West



- Continued JPS share growth
- Improved distribution infrastructure
- City focused growth strategy on Davidoff

### **DEVELOPING OUR FOOTPRINT** ROBUST PERFORMANCE IN RETURNS MARKETS





- Investing in sub economy share; Players now the biggest brand
- L&B Blue momentum
- JPS & L&B crushball launches
- Ongoing competitor discounting



- Gauloises gaining share
- JPS share focus
- Profit up but phasing impact of price increase



### Australia

- Continuing to perform strongly
- JPS equity driving share, revenue and profit growth



- Gauloises No. 1 brand
- Strong share and revenue growth



- West continued growth post migration
- Improved price/mix, profit up



- Some improving trends
- Strong News growth
- Challenging regulatory environment

### **PREPARING FOR EUTPD II AND PLAIN PACKAGING** A CROSS FUNCTIONAL APPROACH



- Embedded learning from Australia
- Sales teams educating and engaging customers

IMPERIAL BRANDS

- Tool-kits for field force deployment
- Focus on distribution/availability of core SKUs
- Supply chain and manufacturing prepared for compliance
- Expected P&L programme costs included in our plans

### **DEVELOPING OUR FOOTPRINT** ITG BRANDS PERFORMING STRONGLY



Performing to Plan	New Retail Agreements
	<b>&gt;160k</b> Stores
Focus Brands Market Share since acquisition	Building Brand Strength
+30 bps	<b>Wins</b> Pro nox

- New commercial programmes fully operational
  - more than 160,000 stores
  - representing 80% volume coverage
- Synergies being re-invested into the brands
- Manufacturing transition completing ahead of schedule in June
- Turnaround started in mass market cigar

### **DEVELOPING OUR FOOTPRINT** INVESTING IN FOCUS BRANDS

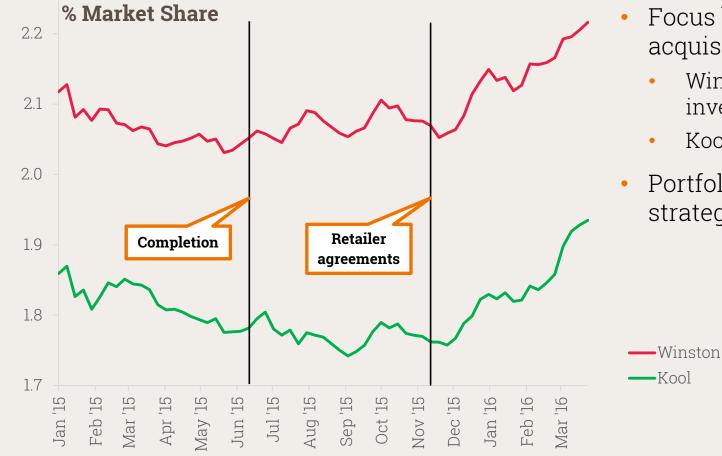




- Retailer programme providing buy-down support and better in-store visibility
- Investing in Winston in all states
- Selected state approach for other brand investment
- Brand equity investment programme in development for Winston:
  - Packaging, advertising, direct mail, digital
  - Roll-out over next 12 months

### **DEVELOPING OUR FOOTPRINT** POSITIVE SHARE TRENDS





- Focus brands gaining share; +30bps since acquisition
  - Winston share +20bps; responding well to investment
  - Kool gaining share in key states
- Portfolio Brands declining in line with strategy; total share 9.3%

### **DEVELOPING OUR FOOTPRINT** PROGRESS IN MASS MARKET CIGAR



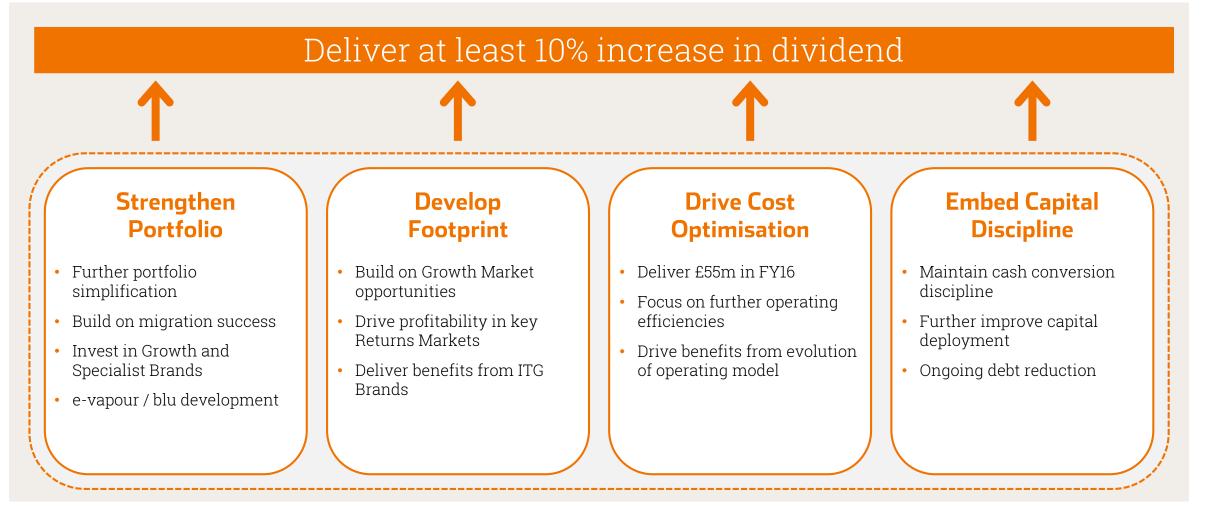




- New 'route-to-market' strategy aligned FMC and MMC sales force
- New in-store campaign with activation events underway
- Pricing programme through buy downs and special marked packs
- More focused approach to innovation
- Restructuring is improving profitability
- Share is stabilising

# **OUR PRIORITIES FOR FY16** ON TRACK TO DELIVER





# HALF YEAR RESULTS 2016 IMPERIAL BRANDS PLC



4 May 2016







## **APPENDICES** GROUP FINANCIALS





## **GROUP ADJUSTED RESULTS**



		НҮ15	Foreign Exchange	Constant Currency Growth	НУ16	Actual $\Delta$	Constant Currency Δ
Tobacco net revenue	£m	2,945	(42)	496	3,399	+15.4%	+16.8%
Tobacco operating profit	£m	1,295	6	276	1,577	+21.8%	+21.3%
Tobacco margin	%	44.0			46.4	+240 bps	
Logistics distribution fees	£m	378	(10)	3	371	-1.8%	+0.8%
Logistics operating profit	£m	73	(2)	(3)	68	-6.8%	-4.1%
Logistics margin	%	19.3			18.3	-100 bps	
Eliminations	£m	(1)			(8)		
Group adjusted operating profit	£m	1,367	4	266	1,637	+19.8%	+19.5%

# **GROUP ADJUSTED RESULTS**



		HY16	HY15
Group adjusted operating profit	£m	1,637	1,367
Interest	£m	(266)	(231)
Share of profit of JVs	£m	12	17
Profit before tax	£m	1,383	1,153
Tax rate	%	20.0	20.9
Adjusted EPS	pence	113.0	93.3
DPS	pence	47.0	42.8
Cash conversion	%	105	102
Adjusted net debt	£m	(13,710)	(9,056)

# **RECONCILIATION: REPORTED TO ADJUSTED**



£m (unless otherwise stated)	Reported HY16	Amortisation of acquired intangibles	Fair value gains / losses on financial instruments	Post employment net financing	Restructuring costs	Tax on unrecognised losses	Adjusted non- controlling interests	Adjusted HY16
Operating profit	1,002	473			162			1,637
Share of profit of JV	12							12
Finance costs	(562)		287	9				(266)
Profit before tax	452	473	287	9	162			1,383
Тах	(142)	(86)	(42)	(3)	(43)	39		(277)
Profit after tax	310	387	245	6	119	39		1,106
Minority interest	(20)						(8)	(28)
Earnings attributable	290	387	245	6	119	39	(8)	1,078
Basic EPS (pence)	30.4	40.5	25.7	0.6	12.5	4.1	(0.8)	113.0

# **INCOME STATEMENT**



£m (unless otherwise stated)	НУ16	НҮ15
Revenue	12,806	12,129
Adjusted operating profit	1,637	1,367
Amortisation and impairment of acquired intangibles	(473)	(312)
Restructuring costs	(162)	(76)
Acquisition costs	-	(20)
Share of profit of investments accounted for using the equity method	12	17
Net finance costs*	(562)	72
Profit before tax	452	1,048
Тах	(142)	(180)
Profit after tax	310	868
Minority interests	(20)	(15)
Basic EPS (pence)	30.4	89.5
Adjusted EPS (pence)	113.0	93.3

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\*Including net fair value and exchange losses on financial instruments and post-employment benefits net financing costs; Basis of Preparation can be found on slide 73





£m	НҮ16	HY15
Non-current assets: tangible	4,068	3,806
intangible	19,415	14,515
Current assets: inventories	3,951	3,442
other	3,248	3,596
Current liabilities	(10,129)	(9,180)
Non-current liabilities	(15,281)	(10,890)
Net assets	5,272	5,289





<b>C</b>		
£m	HY16	HY15
Cash flows from operating activities pre tax	561	77
Tax paid	(251)	(235)
Cash flows from operating activities	310	(158)
Net capex	(67)	(87)
Purchase of IP	(7)	_
Employee Share Ownership Trust	(5)	1
Dividends paid (inc. minority interests)	(963)	(883)
Net interest paid	(364)	(338)
Net cash flow	(1,096)	(1,465)
Opening net debt	(11,950)	(8,526)
Closing net debt before non-cash movements	(13,046)	(9,991)
Non-cash movements		
Exchange movement	(579)	140
Interest accretion and derivative fair value adjustments	(404)	588
Closing net debt after non-cash adjustments	(14,029)	(9,263)

# **12 MONTH CASH CONVERSION**



£m (unless otherwise stated)	НҮ16	HY15
Net cash flow from operating activities	3,215	2,825
Tax	424	460
Net capex	(164)	(213)
Cash flow post capex pre interest and tax	3,475	3,072
Adjusted operating profit	3,323	3,002
Cash conversion (%)	105	102
Working capital inflow	509	439

# **NET FINANCE COSTS**



£m	НУ16	HY15
Net finance costs/(income)	562	(72)
Adjusted for:		
- interest income on net defined benefit assets	71	67
- interest cost on net defined benefit liabilities	(80)	(77)
- unwind of discount on redundancy and long term provisions	-	(1)
- exchange (losses)/gains	(287)	314
Adjusted net finance costs	266	231

# **NET DEBT RECONCILIATION**



£m	Reported HY16	Accrued interest	Fair value of derivatives	Adjusted HY16
Opening net debt	(11,950)	279	25	(11,646)
Free cash flow	(133)			(133)
Dividends	(963)			(963)
Accretion of interest	128	(128)		-
Change in fair values	(532)		143	(389)
Exchange movements	(579)			(579)
Closing net debt	(14,029)	151	168	(13,710)

# **FOREIGN EXCHANGE**



	Average				Closing	
	HY15	HY16	Δ	HY15	HY16	Δ
USD\$	1.549	1.474	5%	1.479	1.438	3%
EURO €	1.307	1.342	-3%	1.375	1.263	8%
AUD \$	1.890	2.045	-8%	1.946	1.871	4%
Russian Rouble	85.800	103.633	-17%	85.850	96.399	-12%

# **GUIDANCE** OTHER FINANCIAL ITEMS



### **Financing & Cost of Debt**

- Average all-in cost of net debt broadly similar to prior year of 4.3%
- Net interest charge £266m in H1; good proxy for FY

### **Tax Rate**

• 20%; expect to maintain for FY

## **Cash Conversion**

• FY expect to be 90-95%

## Foreign Exchange

- Translation FX expected 2-3% benefit to FY16 earnings
- Transaction FX estimated 3% headwind for FY

## **APPENDICES** PORTFOLIO & DIVISIONAL FINANCIALS





# **TOTAL TOBACCO VOLUME**



bn SE*	НҮ16	HY15	Actual $\Delta$
Growth Markets	35.6	44.6	-20.0%
US Market	12.3	3.6	+241.7%
Returns Markets North	45.6	49.2	-7.4%
Returns Markets South	40.4	40.8	-0.9%
Total Returns Markets	86.0	90.0	-4.5%
Total Group	133.9	138.2	-3.1%

# **GROWTH BRAND VOLUME**



bn SE*	НҮ16	HY15	Actual $\Delta$
Growth Markets	21.3	24.2	-12.3%
US Market	2.9	1.4	+110.8%
Returns Markets North	25.5	25.5	+0.1%
Returns Markets South	21.0	19.4	+8.2%
Total Returns Markets	46.5	44.9	+3.6%
Total Group	70.7	70.5	+0.2%

# **TOBACCO NET REVENUE**



£m	HY15	Foreign Exchange	Constant Currency Growth	HY16	Constant Currency Δ
Growth Markets	710	(18)	15	707	+2.1%
US Market	185	34	492	711	+265.9%
Returns Markets North	1,320	(41)	(33)	1,246	-2.5%
Returns Markets South	730	(17)	22	735	+3.0%
Total Returns Markets	2,050	(58)	(11)	1,981	-0.5%
Total Group	2,945	(42)	496	3,399	+16.8%

# **TOBACCO ADJUSTED OPERATING PROFIT**



£m	HY15	Foreign Exchange	Constant Currency Growth	HY16	Constant Currency Δ
Growth Markets	196	9	(13)	192	-6.6%
US Market	70	19	295	384	+421.4%
Returns Markets North	719	(16)	(27)	676	-3.8%
Returns Markets South	310	(6)	21	325	+6.8%
Total Returns Markets	1,029	(22)	(6)	1,001	-0.6%
Total Group	1,295	6	276	1,577	+21.3%

# **GROWTH BRANDS**



		НҮ16	HY15	Actual Δ	Constant Currency Δ
Market share	%	7.4	6.6 <sup>R</sup>	+80 bps	
Net revenue	£m	1,502	1,406	+6.9%	+10.1%
Percentage of Group volumes	%	52.8	51.0	+180 bps	
Percentage of tobacco net revenue	%	44.2	47.7	-350 bps	

# **SPECIALIST BRANDS**



		HY16	HY15	Actual Δ	Constant Currency Δ
Net revenue	£m	490	347	+41.3%	+43.0%
Percentage of tobacco net revenue	%	14.4	11.8	+260 bps	

# **GROWTH MARKETS**



	НҮ16	HY15	Actual Δ	Constant Currency Δ
Market share %	6.7	7.2 <sup>R</sup>	-50 bps	
Net revenue £m	707	710	-0.4%	+2.1%
Adjusted operating profit £m	192	196	-2.0%	-6.6%
Growth Brand proportion of net revenue %	45.1	50.3	-520 bps	
Growth Brand volume bn SE	21.3	24.3	-12.3%	





		HY16	HY15	Actual ∆	Constant Currency Δ
Market share	%	9.3			
Net revenue	£m	711	185	+284.3%	+265.9%
Adjusted operating profit	£m	384	70	+448.6%	+421.4%
Growth Brand % of net revenue	%	20.9	20.0	+90 bps	
Growth Brand volume	bn SE	2.9	1.4	+110.8%	

# **RETURNS MARKETS**



		НҮ16	HY15	Actual ∆	Constant Currency Δ
Market share	%	26.6	27.4 <sup>R</sup>	-80 bps	
Net revenue	£m	1,981	2,050	-3.4%	-0.5%
Net revenue per '000 SE	£	23.03	22.77	+1.1%	+4.1%
Adjusted operating profit	£m	1,001	1,029	-2.7%	-0.6%
Growth Brand % of net revenue	%	52.2	49.4	+280 bps	

# **RETURNS MARKETS NORTH**



		НҮ16	HY15	Actual Δ	Constant Currency Δ
Market share	%	25.1	25.8 <sup>R</sup>	-70 bps	
Tobacco net revenue	£m	1,246	1,320	-5.6%	-2.5%
Net revenue per '000 SE	£	27.33	26.81	+1.9%	+5.3%
Adjusted operating profit	£m	676	719	-6.0%	-3.8%
Growth Brand proportion of net revenue	%	55.1	52.2	+290 bps	

# **RETURNS MARKETS SOUTH**



		HY16	HY15	Actual ∆	Constant Currency Δ
Market share	%	28.8	29.7 <sup>R</sup>	-90 bps	
Net revenue	£m	735	730	+0.7%	+3.0%
Net revenue per '000 SE	£	18.18	17.89	+1.6%	+3.9%
Adjusted operating profit	£m	325	310	+4.8%	+6.8%
Growth Brand proportion of net revenue	%	47.4	44.3	+310 bps	





		НҮ16	HY15	Actual $\Delta$	Constant Currency Δ
Distribution fees	£m	371	378	-1.8%	+0.8%
Adjusted operating profit	£m	68	73	-6.8%	-4.1%
Margin	%	18.3	19.3	-100 bps	-90bps

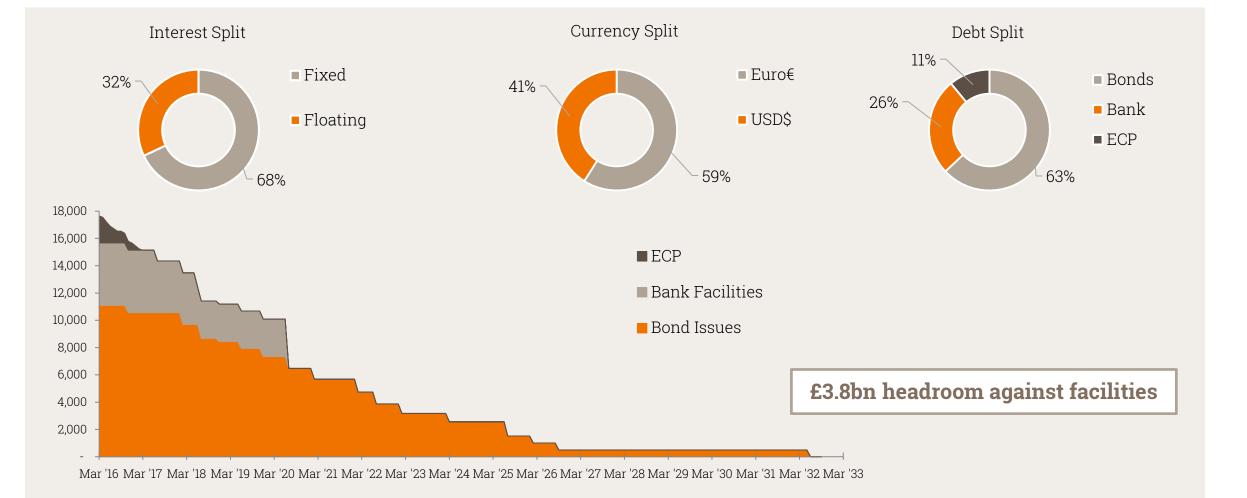






66 | Half Year Results | May 2016

## **FINANCIAL PROFILE** 31 MARCH 2016





## **COMMITTED BANK FACILITIES** 31 MARCH 2016



Description	Maturity date	Amount	£m equiv.
USD Committed 3 Year B Term Loan Acquisition Facility <sup>1</sup>	Jun-18	\$1,200m	£834m
Committed 3 Year Revolving Credit Facility A <sup>2</sup>	Jul-17	€1,000m	£791m
Committed 5 Year Revolving Credit Facility B	Jul-20		
EUR tranche		€2,835m	£2,244m
GBP tranche		£500m	£500m
Committed 3 Year Term Loan Facility	Jun-18	\$300m	£209m
Total			£4,578m

67 | Half Year Results | May 2016 <sup>1</sup>Facility runs from the date of completion of USA acquisition (12 June 2015) <sup>2</sup>1.5 year facility with three 0.5 year extension periods at Imperial's option, the first of which has been exercised. All facilities are at competitive margins, and there are margin step-ups and utilisation fees applicable to certain tranches.





Amount	Issuer	Coupon	<b>Issue Date</b>	Maturity Date	£m equiv.	Margin
£450m	Imperial Brands Finance PLC	5.500%	Nov-06	Nov-16	£530m <sup>1</sup>	0.6%1
\$1,250m	Imperial Brands Finance PLC	2.050%	Feb-13	Feb-18	£869m	1.1%
€850m	Imperial Brands Finance PLC	4.500%	Jul-11	Jul-18	£672m	1.7%
\$500m	Imperial Brands Finance PLC	2.050%	Jul-15	Jul-18	£347m	1.0%1
£200m	Imperial Brands Finance PLC	6.250%	Dec-03	Dec-18	£231m <sup>1</sup>	$1.1\%^{1}$
£500m	Imperial Brands Finance PLC	7.750%	Jun-09	Jun-19	£504m	3.7% <sup>1</sup>
€750m	Imperial Brands Finance PLC	5.000%	Dec-11	Dec-19	£593m	2.6%
\$1,250m	Imperial Brands Finance PLC	2.950%	Jul-15	Jul-20	£869m	$1.4\%^{1}$
€1,000m	Imperial Brands Finance PLC	2.250%	Feb-14	Feb-21	£791m	$1.1\%^{1}$
£1,000m	Imperial Brands Finance PLC	9.000%	Feb-09	Feb-22	$\pounds943m^1$	5.0% <sup>1</sup>
\$1,250m	Imperial Brands Finance PLC	3.750%	Jul-15	Jul-22	£869m	1.8%
\$1,000m	Imperial Brands Finance PLC	3.500%	Feb-13	Feb-23	£695m	1.1%
£600m	Imperial Brands Finance PLC	8.125%	Sep-08	Mar-24	£610m	3.1%1
\$1,500m	Imperial Brands Finance PLC	4.250%	Jul-15	Jul-25	£1,042m	2.0%
€650m	Imperial Brands Finance PLC	3.750%	Feb-14	Feb-26	£514m	1.5%
£500m	Imperial Brands Finance PLC	5.500%	Sep-11	Sep-26	£509m	$2.7\%^{1}$
£500m	Imperial Brands Finance PLC	4.875%	Feb-14	Jun-32	$£495m^1$	2.1% <sup>1</sup>
	Total/Weighted Average Margin				<b>£11,091m</b> <sup>1</sup>	<b>2.3</b> % <sup>1</sup>

## **APPENDICES** OTHER INFORMATION









SE	Stick Equivalent (SE) volumes reflect our combined cigarette, fine cut tobacco, cigar and snus volumes.
Constant Currency	Change at constant currency removes the effect of exchange rate movements on the translation of the results of our overseas operations.
Organic	Organic change removes (at constant currency) the incremental contribution from the US asset acquisition which completed on 12 June 2015.
Total Tobacco	Total Tobacco includes cigarettes, fine cut tobacco, cigar, snus and other tobacco products.
Fontem Ventures	Fontem Ventures is our non-tobacco subsidiary focused on developing new opportunities for sustainable revenue growth.
Logista	Logista is a 70% owned subsidiary and publicly listed on the Spanish stock exchanges. It is one of the largest logistics businesses in Europe, with operations extending across Spain, France, Italy, Portugal and Poland.

# **GLOSSARY** GROWTH, SPECIALIST & PORTFOLIO BRANDS



### **Growth Brands**

These high-quality brands have strong consumer appeal and generally well-established positions in key markets.



### **Specialist Brands**

These have strong positions in their own categories, appealing to specific consumer groups.



### **Portfolio Brands**

The remainder of our portfolio consists of local and regional brands. These Portfolio Brands either add to our revenue generation or will be migrated into Growth Brands.

# **GLOSSARY** MAIN MARKET CLASSIFICATIONS



### **Growth Markets**

Growth Markets are characterised by large profit and/or volume pools. We typically have shares below 15 per cent and see real potential for long-term share and profit growth.

Cambodia China Iraq Italy Japan Russia Saudi Arabia Taiwan Turkey Vietnam

### **US Market**

We manage the US as a standalone Growth Market through our dynamic new business ITG Brands.

#### **Returns Markets**

We have relatively large shares in Returns Markets, mostly above 15 per cent. We focus on managing these strong positions, whilst driving sustainable profit growth.

### **Returns North**

**Returns South** 

Australia Azerbaijan Belux Germany Ireland Netherlands New Zealand Poland UK Ukraine

Algeria Austria Czech Republic France Hungary Morocco Portugal Spain Tunisia

# **BASIS OF PREPARATION**



#### **Basis of Preparation**

The financial information comprises the unaudited results for the six months ended 31 March 2016 and 31 March 2015, together with the audited results for the year ended 30 September 2015.

The information shown for the year ended 30 September 2015 does not constitute statutory accounts within the meaning of section 434 of the Companies Act 2006, and is an abridged version of the Group's published financial statements for that year. The Auditors' Report on those statements was unqualified and did not contain any statements under section 498 of the Companies Act 2006. The financial statements for the year ended 30 September 2015 were approved by the Board of Directors on 3 November 2015 and filed with the Registrar of Companies.

This condensed set of financial statements for the six months ended 31 March 2016 has been prepared in accordance with the Disclosure and Transparency Rules of the Financial Conduct Authority and with IAS 34 Interim Financial Reporting as adopted by the European Union. The condensed set of financial statements for the six months ended 31 March 2016 should be read in conjunction with the annual financial statements for the year ended 30 September 2015 which have been prepared in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union.

The Group's principal accounting policies used in preparing this information are as stated in the financial statements for the year ended 30 September 2015 which are available on our website www.imperialbrandsplc.com.

# **RESTATEMENT OF PRIOR PERIODS**



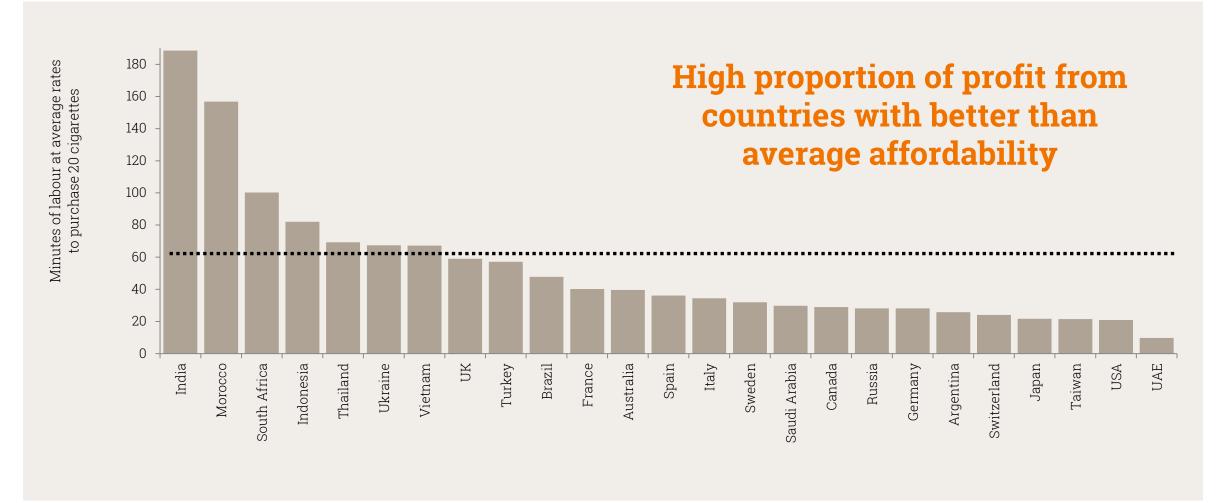
#### **Market Share Calculation**

Market share is presented as a 12 month average (MAT). Aggregate market share is a weighted average across markets within our footprint. The list of markets used to compile the aggregate market share calculation has been changed for FY16 and prior periods have been restated for comparability.

#### **Brand Classification**

As a result of the US acquisition our Growth and Specialist Brands have been reclassified, effective 1 October 2015. Winston has been added to Growth Brands, replacing USA Gold, which becomes a Portfolio Brand, and Kool and blu have joined our Specialist Brands.

# **DEVELOPING OUR FOOTPRINT** FOOTPRINT OFFERS MARGIN DEVELOPMENT POTENTIAL



IMPERIAL

BRAN



### INVESTOR RELATIONS CONTACT DETAILS

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