## HALF YEAR RESULTS 2016 <br> IMPERIAL BRANDS PLC

Certain statements in this announcement constitute or may constitute forwardlooking statements. Any statement in this announcement that is not a statement of historical fact including, without limitation, those regarding the Company's future expectations, operations, financial performance, financial condition and business is or may be a forward-looking statement. Such forward-looking statements are subject to risks and uncertainties that may cause actual results to differ materially from those projected or implied in any forward-looking statement. These risks and uncertainties include, among other factors, changing economic, financial, business or other market conditions. These and other factors could adversely affect the outcome and financial
effects of the plans and events described in this announcement. As a result, you are cautioned not to place any reliance on such forward-looking statements. The forwardlooking statements reflect knowledge and information available at the date of this announcement and the Company undertakes no obligation to update its view of such risks and uncertainties or to update the forward-looking statements contained herein. Nothing in this announcement should be construed as a profit forecast or profit estimate and no statement in this announcement should be interpreted to mean that the future earnings per share of the Company for current or future financial years will necessarily match or exceed the historical or published earnings per share of the Company.

This announcement has been prepared for, and only for the members of the Company, as a body, and no other persons. The Company, its directors, employees, agents or advisers do not accept or assume responsibility to any other person to whom this announcement is shown or into whose hands it may come and any such responsibility or liability is expressly disclaimed.

## ALISON COOPER <br> CHIEF EXECUTIVE

## Deliver at least 10\% increase in dividend



[^0]
## DELIVERING ON OUR PRIORITIES <br> GOOD PROGRESS AGAINST STRATEGY

Dividend up 10\% to 47.0p


5| Half Year Results | May 2016

## IMPROVING QUALITY OF GROWTH CLEAR FOOTPRINT \& PORTFOLIO CHOICES

| On track <br> - Delivering against strategy <br> - Limited redirection | Investment revised <br> - Economic factors <br> - Competitor volume focus <br> - Diminished opportunity for quality growth | Being actioned <br> - Challenging environment <br> - Competitor discounting <br> - Managing profit/share equation |
| :---: | :---: | :---: |
| - e.g. USA, Australia \& Germany | - e.g. Ukraine \& Turkey | - e.g. UK \& Morocco |

## OLIVER TANT <br> CHIEF FINANCIAL OFFICER

GROUP ADJUSTED RESULTS DELIVERING AGAINST THE STRATEGY

| £m |  | HY15 | Foreign Exchange | Constant Currency Growth | HY16 | Actual $\boldsymbol{\Delta}$ | Constant Currency $\Delta$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Tobacco net revenue | £m | 2,945 | (42) | 496 | 3,399 | +15.4\% | +16.8\% |
| Tobacco operating profit | £m | 1,295 | 6 | 276 | 1,577 | +21.8\% | +21.3\% |
| Tobacco operating margin | \% | 44.0 |  |  | 46.4 | +240 bps |  |
| Logistics operating profit | £m | 73 | (2) | (3) | 68 | -6.8\% | -4.1\% |
| Adjusted operating profit | £m | 1,367 | 4 | 266 | 1,637 | +19.8\% | +19.5\% |
| Adjusted EPS | p | 93.3 | 0.7 | 19.0 | 113.0 | +21.2\% | +20.4\% |
| DPS | p | 42.8 |  |  | 47.0 | +9.8\% |  |
| Cash conversion | \% | 102 |  |  | 105 | +280 bps |  |
| Adjusted net debt | £m | $(9,056)$ |  |  | $(13,710)$ | +51.4\% |  |

[^1]

[^2]
## HY16 NET REVENUE <br> REVENUE GROWTH +2.5\%



10| Half Year Results | May 2016

## HY16 EPS GROWTH

CONSTANT CURRENCY ADJUSTED EPS +20.4\%


## STRENGTHENING PORTFOLIO IMPROVING QUALITY

## Specialist



- Continued Growth Brand momentum
- Volumes $+4.7 \%$ and net revenue $+12.5 \%$ excluding Iraq \& Syria
- Growth Brand market share up 80 bps to $7.4 \%$
- Growth and Specialist Brands 58.6\% of reported tobacco net revenue
- Specialist Brands benefited from blu, Skruf and premium cigars


## DEVELOPING FOOTPRINT: GROWTH MARKETS GROWING REVENUE

| Net Revenue | Operating Profit |
| ---: | ---: |
| $+2.1 \%$ | $-6.6 \%$ |
| £707m | £192m |
| Growth Brand \% <br> of Net Revenue | Market Share |
| -520 bps | -50 bps |
| $45.1 \%$ | $6.7 \%$ |

- Net revenue up 9.7\% excl. Iraq \& Syria
- Strong price mix $+22.1 \%$
- Positive contribution from Fontem; blu and patent royalty income
- Growth Brand \% of net revenue diluted by additional Fontem revenue; up in majority of Growth Markets
- Market share gains in Saudi, Italy and Japan; declines in Russia and Turkey
- Profit growth in many markets offset by Iraq \& Syria and transaction FX in Russia


## DEVELOPING FOOTPRINT: US MARKET STRONG RESULTS FROM ITG BRANDS

| Net Revenue | Operating Profit |
| :---: | :---: |
| +265.9\% | +421.4\% |
| £711m | £384m |
| Growth Brand \% of Net Revenue | Market Share |
| +90 bps | 9.3\% |
| 20.9\% |  |

- ITG Brands continues to perform strongly
- Acquired assets contributed 8.6bn SE and $£ 468$ m net revenue
- Integration largely complete
- Successful sell-in of new retail programme
- Winston \& Kool gaining market share
- Overall portfolio maintaining share since completion
- Business on track to deliver in FY16 and beyond


## DEVELOPING FOOTPRINT: RETURNS MARKETS INCREASED CONTRIBUTION FROM GROWTH BRANDS

| Net Revenue | Operating Profit |
| ---: | ---: |
| $\mathbf{- 0 . 5 \%}$ | $-0.6 \%$ |
| £1,981m | £1,001m |
| Growth Brand \% <br> of Net Revenue | Market Share |
| $+\mathbf{2 8 0} \mathbf{b p s}$ | $\mathbf{- 8 0} \mathbf{b p s}$ |
| $52.2 \%$ | $26.6 \%$ |

- Positive revenue performance in Returns South offset by Returns North
- Returns South (+3.0\% NR; +6.8\% AOP) :
- Strong performances in Algeria \& Portugal
- Addressing challenges in Morocco
- France \& Spain improving
- Returns North (-2.5\% NR; -3.8\% AOP) :
- Continued strong performance in Australia
- Profit up in Germany; continuing share focus
- Investing behind share in the UK
- Ukraine deprioritised
- Profit impact from transaction FX in Ukraine

DRIVING COST OPTIMISATION FUNDING INVESTMENT


[^3]
## 12 MONTH CASH CONVERSION CONTINUED GOOD PROGRESS



[^4]

## FY est. FX



Transaction -3\%

## Translation FX

- Broadly neutral on revenue and profit
- Strengthening $€$ and \$USD
- Expected 2-3\% benefit to FY16 earnings


## Transaction FX

- Eastern European currency devaluation
- Estimated 3\% headwind for FY16
- Estimates subject to FX volatility

STRENGTHENING BALANCE SHEET £1.2BN REDUCTION BEFORE FX AND ACQUISITION


19| Half Year Results | May 2016

## FINANCIAL SUMMARY AND FY16 SUPPORTING DIVIDEND GROWTH OF AT LEAST 10\%

Strong balance sheet supports deleveraging and dividend growth


> Footprint bias to developed markets with relative stability

Capital discipline underpins consistent cash generation

## Investor Day

- 7-8 June 2016
- Bristol, UK
- Strategic focus
- Quality Growth
- Agility
- Discipline


## Q3 Trading Statement

- No announcement in August
- September pre-close update
- Plan to cease IMS publication
- Intention to introduce investor seminar series


## ALISON COOPER <br> CHIEF EXECUTIVE

## DELIVERING ON OUR PRIORITIES <br> GOOD PROGRESS AGAINST STRATEGY

Dividend up 10\% to 47.0p


## STRENGTHENING OUR PORTFOLIO SIMPLIFICATION FOCUS



- Improving the quality of growth through migrations
- Strong success rate of consumer migration
- 35 migrations now complete to date; more underway and in the pipeline
- Next phase of simplification being piloted: 'growing the head and cutting the tail'


## STRENGTHENING OUR PORTFOLIO MIGRATION TO WEST IN SPAIN

\% Market Share<br>■ West $\quad$ Brooklyn



Dec-13


Dec-14


Dec-15

- Spanish migration of Brooklyn to West
- Success rate >100\%; consumers both retained and gained
- Combined share $2.2 \%$ pre migration
- Post migration West share +90bps to 3.1\%



## STRENGTHENING OUR PORTFOLIO INVESTING IN OUR BRANDS



- JPS Triple Flow launched in UK

- Crushball extensions for Growth Brands; West, L\&B, Players \& JPS


## STRENGTHENING OUR PORTFOLIO INVESTING IN OUR BRANDS



- Success with Gauloises L'Autre launch in Algeria; Gauloises now the \#1 brand

- West QS Compact+ with recessed filter performing well post launch in Kazakhstan


## STRENGTHENING OUR PORTFOLIO INVESTING IN OUR BRANDS



- Davidoff Fresh Box launched in UAE delivered share gains with $+50 b p$ in first 3 months

- Davidoff Absolute launched as 100\% pure tobacco initiative


## STRENGTHENING OUR PORTFOLIO BUILDING BLU



- Fully integrated blu within Fontem Ventures
- blu PLUS+ rollout is underway
- Brand holds \#2 position in US and UK
- First generation IP generating royalty income
- Further developing the blu brand and e-vapour technology
- Investment in brand with new blu campaign recently launched



## DEVELOPING OUR FOOTPRINT MOMENTUM IN GROWTH MARKETS

## Russia

- Growth Brand share improving with Parker \& Simpson launch/migration
- Maxim share stabilising post price disadvantage
- Price increases supporting revenue and profit growth


## Japan

- Continued share growth through West
- Ongoing sales infrastructure and brand development

- Robust revenue growth driven by Davidoff
- Success of Davidoff Absolute
- West share being addressed


## ㄱํํํ Saudi Arabia

- Launch of Davidoff Fresh Box after success in other Middle Eastern markets
- Total share growth with strong performance of West


## 4 Norway

- Skruf now market leader and leveraging innovation pipeline
- Consistent strong growth in total share and profit


## Italy

- Continued JPS share growth
- Improved distribution infrastructure
- City focused growth strategy on Davidoff
- Investing in sub economy share; Players now the biggest brand
- L\&B Blue momentum
- JPS \& L\&B crushball launches
- Ongoing competitor discounting
- Gauloises gaining share
- JPS share focus
- Profit up but phasing impact of price increase
- Continuing to perform strongly
- JPS equity driving share, revenue and profit growth
- Strong share and revenue growth


## Algeria

- Gauloises No. 1 brand


## Spain

- West continued growth post migration
- Improved price/mix, profit up


## PREPARING FOR EUTPD II AND PLAIN PACKAGING A CROSS FUNCTIONAL APPROACH

## Winning with our Sales Growth Drivers

| Portfolio <br> Management <br> Simplifying the <br> portfolio: migrations <br> ISKU reduction | Pricing <br> Brand and channel <br> pricing strategy |
| :--- | :--- |
| Innovation <br> Product <br> development in <br> EUTPD formats | Customer <br> Engagement <br> Working with <br> retailers on <br> transition |

- Embedded learning from Australia
- Sales teams educating and engaging customers - Tool-kits for field force deployment - Focus on distribution/availability of core SKUs
- Supply chain and manufacturing prepared for compliance
- Expected P\&L programme costs included in our plans

DEVELOPING OUR FOOTPRINT ITG BRANDS PERFORMING STRONGLY

| Performing to Plan | New Retail Agreements |
| :---: | :---: |
|  | >160k <br> Stores |
| Focus Brands Market Share since acquisition | Building Brand Strength |
| +30 bps |  |

- New commercial programmes fully operational
- more than 160,000 stores
- representing $80 \%$ volume coverage
- Synergies being re-invested into the brands
- Manufacturing transition completing ahead of schedule in June
- Turnaround started in mass market cigar

DEVELOPING OUR FOOTPRINT INVESTING IN FOCUS BRANDS


- Retailer programme providing buy-down support and better in-store visibility
- Investing in Winston in all states
- Selected state approach for other brand investment
- Brand equity investment programme in development for Winston:
- Packaging, advertising, direct mail, digital
- Roll-out over next 12 months


DEVELOPING OUR FOOTPRINT


- New 'route-to-market' strategy - aligned FMC and MMC sales force
- New in-store campaign with activation events underway
- Pricing programme through buy downs and special marked packs
- More focused approach to innovation
- Restructuring is improving profitability
- Share is stabilising


## OUR PRIORITIES FOR FY16 ON TRACK TO DELIVER

## Deliver at least 10\% increase in dividend



## HALF YEAR RESULTS 2016 <br> IMPERIAL BRANDS PLC

## APPENDICES



## APPENDICES

GROUP FINANCIALS

## GROUP ADJUSTED RESULTS

|  |  | HY15 | Foreign Exchange | Constant Currency Growth | HY16 | Actual $\boldsymbol{\Delta}$ | Constant Currency $\Delta$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Tobacco net revenue | £m | 2,945 | (42) | 496 | 3,399 | +15.4\% | +16.8\% |
| Tobacco operating profit | £m | 1,295 | 6 | 276 | 1,577 | +21.8\% | +21.3\% |
| Tobacco margin | \% | 44.0 |  |  | 46.4 | +240 bps |  |
| Logistics distribution fees | £m | 378 | (10) | 3 | 371 | -1.8\% | +0.8\% |
| Logistics operating profit | £m | 73 | (2) | (3) | 68 | -6.8\% | -4.1\% |
| Logistics margin | \% | 19.3 |  |  | 18.3 | $-100 \mathrm{bps}$ |  |
| Eliminations | £m | (1) |  |  | (8) |  |  |
| Group adjusted operating profit | £m | 1,367 | 4 | 266 | 1,637 | +19.8\% | +19.5\% |

[^5]
## GROUP ADJUSTED RESULTS

|  |  |  | HY16 |
| :--- | :--- | :--- | :---: |

## RECONCILIATION: REPORTED TO ADJUSTED

| £m (unless otherwise stated) | Reported HY16 | Amortisation of acquired intangibles | Fair value gains / losses on financial instruments | Post employment net financing | Restructuring costs | Tax on unrecognised losses | Adjusted noncontrolling interests | Adjusted HY16 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating profit | 1,002 | 473 |  |  | 162 |  |  | 1,637 |
| Share of profit of JV | 12 |  |  |  |  |  |  | 12 |
| Finance costs | (562) |  | 287 | 9 |  |  |  | (266) |
| Profit before tax | 452 | 473 | 287 | 9 | 162 |  |  | 1,383 |
| Tax | (142) | (86) | (42) | (3) | (43) | 39 |  | (277) |
| Profit after tax | 310 | 387 | 245 | 6 | 119 | 39 |  | 1,106 |
| Minority interest | (20) |  |  |  |  |  | (8) | (28) |
| Earnings attributable | 290 | 387 | 245 | 6 | 119 | 39 | (8) | 1,078 |
| Basic EPS (pence) | 30.4 | 40.5 | 25.7 | 0.6 | 12.5 | 4.1 | (0.8) | 113.0 |

## INCOME STATEMENT

| £m (unless otherwise stated) | HY16 | HY15 |
| :---: | :---: | :---: |
| Revenue | 12,806 | 12,129 |
| Adjusted operating profit | 1,637 | 1,367 |
| Amortisation and impairment of acquired intangibles | (473) | (312) |
| Restructuring costs | (162) | (76) |
| Acquisition costs | - | (20) |
| Share of profit of investments accounted for using the equity method | 12 | 17 |
| Net finance costs* | (562) | 72 |
| Profit before tax | 452 | 1,048 |
| Tax | (142) | (180) |
| Profit after tax | 310 | 868 |
| Minority interests | (20) | (15) |
| Basic EPS (pence) | 30.4 | 89.5 |
| Adjusted EPS (pence) | 113.0 | 93.3 |

## BALANCE SHEET

| £m | HY16 | HY15 |
| :---: | :---: | :---: |
| Non-current assets: tangible | 4,068 | 3,806 |
| intangible | 19,415 | 14,515 |
| Current assets: inventories | 3,951 | 3,442 |
| other | 3,248 | 3,596 |
| Current liabilities | $(10,129)$ | $(9,180)$ |
| Non-current liabilities | $(15,281)$ | $(10,890)$ |
| Net assets | 5,272 | 5,289 |

CASH FLOW

| £m | HY16 | HY15 |
| :---: | :---: | :---: |
| Cash flows from operating activities pre tax | 561 | 77 |
| Tax paid | (251) | (235) |
| Cash flows from operating activities | 310 | (158) |
| Net capex | (67) | (87) |
| Purchase of IP | (7) |  |
| Employee Share Ownership Trust | (5) | 1 |
| Dividends paid (inc. minority interests) | (963) | (883) |
| Net interest paid | (364) | (338) |
| Net cash flow | $(1,096)$ | $(1,465)$ |
| Opening net debt | $(11,950)$ | $(8,526)$ |
| Closing net debt before non-cash movements | $(13,046)$ | $(9,991)$ |
| Non-cash movements |  |  |
| Exchange movement | (579) | 140 |
| Interest accretion and derivative fair value adjustments | (404) | 588 |
| Closing net debt after non-cash adjustments | $(14,029)$ | $(9,263)$ |

## 12 MONTH CASH CONVERSION

| £m (unless otherwise stated) | HY16 | HY15 |
| :---: | :---: | :---: |
| Net cash flow from operating activities | 3,215 | 2,825 |
| Tax | 424 | 460 |
| Net capex | (164) | (213) |
| Cash flow post capex pre interest and tax | 3,475 | 3,072 |
| Adjusted operating profit | 3,323 | 3,002 |
| Cash conversion (\%) | 105 | 102 |
| Working capital inflow | 509 | 439 |

## NET FINANCE COSTS

| £m | HY16 | HY15 |
| :---: | :---: | :---: |
| Net finance costs/(income) | 562 | (72) |
| Adjusted for: |  |  |
| - interest income on net defined benefit assets | 71 | 67 |
| - interest cost on net defined benefit liabilities | (80) | (77) |
| - unwind of discount on redundancy and long term provisions | - | (1) |
| - exchange (losses)/gains | (287) | 314 |
| Adjusted net finance costs | 266 | 231 |

## NET DEBT RECONCILIATION

| £m | Reported HY16 | Accrued interest | Fair value of derivatives | Adjusted HY16 |
| :---: | :---: | :---: | :---: | :---: |
| Opening net debt | $(11,950)$ | 279 | 25 | $(11,646)$ |
| Free cash flow | (133) |  |  | (133) |
| Dividends | (963) |  |  | (963) |
| Accretion of interest | 128 | (128) |  | - |
| Change in fair values | (532) |  | 143 | (389) |
| Exchange movements | (579) |  |  | (579) |
| Closing net debt | $(14,029)$ | 151 | 168 | $(13,710)$ |


|  | Average |  |  | Closing |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | HY15 | HY16 | $\Delta$ | HY15 | HY16 | $\Delta$ |
| USD \$ | 1.549 | 1.474 | 5\% | 1.479 | 1.438 | 3\% |
| EURO € | 1.307 | 1.342 | -3\% | 1.375 | 1.263 | 8\% |
| AUD \$ | 1.890 | 2.045 | -8\% | 1.946 | 1.871 | 4\% |
| Russian Rouble | 85.800 | 103.633 | -17\% | 85.850 | 96.399 | -12\% |

## GUIDANCE OTHER FINANCIAL ITEMS

## Financing \& Cost of Debt

- Average all-in cost of net debt broadly similar to prior year of $4.3 \%$
- Net interest charge $£ 266 \mathrm{~m}$ in H1; good proxy for FY


## Tax Rate

- 20\%; expect to maintain for FY


## Cash Conversion

- FY expect to be 90-95\%


## Foreign Exchange

- Translation FX expected 2-3\% benefit to FY16 earnings
- Transaction FX estimated 3\% headwind for FY


## TOTAL TOBACCO VOLUME

| bn SE* | HY16 | HY15 | Actual $\Delta$ |
| :---: | :---: | :---: | :---: |
| Growth Markets | 35.6 | 44.6 | -20.0\% |
| US Market | 12.3 | 3.6 | +241.7\% |
| Returns Markets North | 45.6 | 49.2 | -7.4\% |
| Returns Markets South | 40.4 | 40.8 | -0.9\% |
| Total Returns Markets | 86.0 | 90.0 | -4.5\% |
| Total Group | 133.9 | 138.2 | -3.1\% |

## GROWTH BRAND VOLUME

| bn SE* | HY16 | HY15 | Actual $\Delta$ |
| :---: | :---: | :---: | :---: |
| Growth Markets | 21.3 | 24.2 | -12.3\% |
| US Market | 2.9 | 1.4 | +110.8\% |
| Returns Markets North | 25.5 | 25.5 | +0.1\% |
| Returns Markets South | 21.0 | 19.4 | +8.2\% |
| Total Returns Markets | 46.5 | 44.9 | +3.6\% |
| Total Group | 70.7 | 70.5 | +0.2\% |

## TOBACCO NET REVENUE

| £m | HY15 | Foreign Exchange | Constant Currency Growth | HY16 | Constant Currency $\Delta$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Growth Markets | 710 | (18) | 15 | 707 | +2.1\% |
| US Market | 185 | 34 | 492 | 711 | +265.9\% |
| Returns Markets North | 1,320 | (41) | (33) | 1,246 | -2.5\% |
| Returns Markets South | 730 | (17) | 22 | 735 | +3.0\% |
| Total Returns Markets | 2,050 | (58) | (11) | 1,981 | -0.5\% |
| Total Group | 2,945 | (42) | 496 | 3,399 | +16.8\% |

## TOBACCO ADJUSTED OPERATING PROFIT

| £m | HY15 | Foreign Exchange | Constant Currency Growth | HY16 | Constant Currency $\Delta$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Growth Markets | 196 | 9 | (13) | 192 | -6.6\% |
| US Market | 70 | 19 | 295 | 384 | +421.4\% |
| Returns Markets North | 719 | (16) | (27) | 676 | -3.8\% |
| Returns Markets South | 310 | (6) | 21 | 325 | +6.8\% |
| Total Returns Markets | 1,029 | (22) | (6) | 1,001 | -0.6\% |
| Total Group | 1,295 | 6 | 276 | 1,577 | +21.3\% |

## GROWTH BRANDS

|  |  | HY16 | HY15 | Actual ${ }^{\text {S }}$ | Constant Currency $\Delta$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Market share | \% | 7.4 | 6.68 | +80 bps |  |
| Net revenue | £m | 1,502 | 1,406 | +6.9\% | +10.1\% |
| Percentage of Group volumes | \% | 52.8 | 51.0 | +180 bps |  |
| Percentage of tobacco net revenue | \% | 44.2 | 47.7 | -350 bps |  |

## SPECIALIST BRANDS

|  |  | HY16 | HY15 | Actual $\boldsymbol{\Delta}$ | Constant Currency $\Delta$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net revenue | £m | 490 | 347 | +41.3\% | +43.0\% |
| Percentage of tobacco net revenue | \% | 14.4 | 11.8 | +260 bps |  |

## GROWTH MARKETS

|  |  |  |  |  | Constant <br> Currency $\boldsymbol{\Delta}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Market share | $\%$ | $\mathbf{H Y 1 6}$ | $\mathbf{6 . 7}$ | $7.2^{\mathrm{R}}$ | -50 bps |
| Net revenue | $£ m$ | $\mathbf{7 0 7}$ | 710 | $-0.4 \%$ | $+2.1 \%$ |
| Adjusted operating profit | $£ m$ | $\mathbf{1 9 2}$ | 196 | $-2.0 \%$ | $-6.6 \%$ |
| Growth Brand proportion of net revenue | $\%$ | $\mathbf{4 5 . 1}$ | 50.3 | -520 bps |  |
| Growth Brand volume | bn SE | $\mathbf{2 1 . 3}$ | 24.3 | $-12.3 \%$ |  |

## US MARKET

|  |  | HY16 | HY15 | Actual $\boldsymbol{\Delta}$ | Constant Currency $\Delta$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Market share | \% | 9.3 |  |  |  |
| Net revenue | £m | 711 | 185 | +284.3\% | +265.9\% |
| Adjusted operating profit | £m | 384 | 70 | +448.6\% | +421.4\% |
| Growth Brand \% of net revenue | \% | 20.9 | 20.0 | +90 bps |  |
| Growth Brand volume | bn SE | 2.9 | 1.4 | +110.8\% |  |

## RETURNS MARKETS

|  |  |  |  |  | Constant <br> Currency $\boldsymbol{\Delta}$ |
| :--- | ---: | ---: | ---: | ---: | :--- |
| Market share | $\%$ | $\mathbf{H Y 1 6}$ | $\mathbf{2 6 . 6}$ | $27.4^{\mathrm{R}}$ | -80 bps |

## RETURNS MARKETS NORTH

|  |  | HY16 | HY15 | Actual ${ }^{\text {a }}$ | Constant Currency $\Delta$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Market share | \% | 25.1 | $25.8{ }^{\text {R }}$ | -70 bps |  |
| Tobacco net revenue | £m | 1,246 | 1,320 | -5.6\% | -2.5\% |
| Net revenue per '000 SE | £ | 27.33 | 26.81 | +1.9\% | +5.3\% |
| Adjusted operating profit | £m | 676 | 719 | -6.0\% | -3.8\% |
| Growth Brand proportion of net revenue | \% | 55.1 | 52.2 | +290 bps |  |

## RETURNS MARKETS SOUTH

|  |  | HY16 | HY15 | Actual ${ }^{\text {a }}$ | Constant Currency $\Delta$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Market share | \% | 28.8 | $29.7{ }^{\text {R }}$ | -90 bps |  |
| Net revenue | £m | 735 | 730 | +0.7\% | +3.0\% |
| Net revenue per '000 SE | £ | 18.18 | 17.89 | +1.6\% | +3.9\% |
| Adjusted operating profit | £m | 325 | 310 | +4.8\% | +6.8\% |
| Growth Brand proportion of net revenue | \% | 47.4 | 44.3 | +310 bps |  |

## LOGISTICS

|  |  |  |  |  | Constant <br> Currency $\boldsymbol{\Delta}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Distribution fees | $£ m$ | $\mathbf{H Y 1 6}$ | $\mathbf{H Y 1 5}$ | Actual $\boldsymbol{\Delta}$ | $+0.8 \%$ |
| Adjusted operating profit | $£ m$ | $\mathbf{6 8}$ | 378 | $-1.8 \%$ | $-4.1 \%$ |
| Margin | $\%$ | $\mathbf{1 8 . 3}$ | 73 | $-6.8 \%$ | -90 bps |

# APPENDICES 

FINANCING

## FINANCIAL PROFILE 31 MARCH 2016



66| Half Year Results | May 2016

COMMITTED BANK FACILITIES 31 MARCH 2016

| Description | Maturity date | Amount | £m equiv. |
| :---: | :---: | :---: | :---: |
| USD Committed 3 Year B Term Loan Acquisition Facility ${ }^{1}$ | Jun-18 | \$1,200m | £834m |
| Committed 3 Year Revolving Credit Facility A ${ }^{2}$ | Jul-17 | €1,000m | £791m |
| Committed 5 Year Revolving Credit Facility B | Jul-20 |  |  |
| EUR tranche |  | €2,835m | £2,244m |
| GBP tranche |  | £500m | £500m |
| Committed 3 Year Term Loan Facility | Jun-18 | \$300m | £209m |
| Total |  |  | £4,578m |


| Amount | Issuer | Coupon | Issue Date | Maturity Date | £m equiv. | Margin |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| £450m | Imperial Brands Finance PLC | 5.500\% | Nov-06 | Nov-16 | £530m ${ }^{1}$ | 0.6\% ${ }^{1}$ |
| \$1,250m | Imperial Brands Finance PLC | 2.050\% | Feb-13 | Feb-18 | £869m | 1.1\% |
| € 850 m | Imperial Brands Finance PLC | 4.500\% | Jul-11 | Jul-18 | £672m | 1.7\% |
| \$500m | Imperial Brands Finance PLC | 2.050\% | Jul-15 | Jul-18 | £347m | 1.0\% ${ }^{1}$ |
| £200m | Imperial Brands Finance PLC | 6.250\% | Dec-03 | Dec-18 | £231m ${ }^{1}$ | 1.1\% ${ }^{1}$ |
| £500m | Imperial Brands Finance PLC | 7.750\% | Jun-09 | Jun-19 | £504m | 3.7\% ${ }^{1}$ |
| €750m | Imperial Brands Finance PLC | 5.000\% | Dec-11 | Dec-19 | £593m | 2.6\% |
| \$1,250m | Imperial Brands Finance PLC | 2.950\% | Jul-15 | Jul-20 | £869m | $1.4 \%^{1}$ |
| €1,000m | Imperial Brands Finance PLC | 2.250\% | Feb-14 | Feb-21 | £791m | $1.1 \%{ }^{1}$ |
| £1,000m | Imperial Brands Finance PLC | 9.000\% | Feb-09 | Feb-22 | £943m ${ }^{1}$ | 5.0\% ${ }^{1}$ |
| \$1,250m | Imperial Brands Finance PLC | 3.750\% | Jul-15 | Jul-22 | £869m | 1.8\% |
| \$1,000m | Imperial Brands Finance PLC | 3.500\% | Feb-13 | Feb-23 | £695m | 1.1\% |
| £600m | Imperial Brands Finance PLC | 8.125\% | Sep-08 | Mar-24 | £610m | 3.1\% ${ }^{1}$ |
| \$1,500m | Imperial Brands Finance PLC | 4.250\% | Jul-15 | Jul-25 | £1,042m | 2.0\% |
| €650m | Imperial Brands Finance PLC | 3.750\% | Feb-14 | Feb-26 | £514m | 1.5\% |
| £500m | Imperial Brands Finance PLC | 5.500\% | Sep-11 | Sep-26 | £509m | 2.7\% ${ }^{1}$ |
| £500m | Imperial Brands Finance PLC | 4.875\% | Feb-14 | Jun-32 | £495m ${ }^{1}$ | 2.1\% ${ }^{1}$ |
|  | Total/Weighted Average Margin |  |  |  | £11,091m ${ }^{1}$ | 2.3\% ${ }^{1}$ |


| Constant Currency | Change at constant currency removes the effect of exchange rate movements on the translation of the <br> results of our overseas operations. |
| :--- | :--- |
| Organic | Organic change removes (at constant currency) the incremental contribution from the US asset acquisition <br> which completed on 12 June 2015. |
| Total Tobacco | Total Tobacco includes cigarettes, fine cut tobacco, cigar, snus and other tobacco products. |
| Fontem Ventures | Fontem Ventures is our non-tobacco subsidiary focused on developing new opportunities for sustainable <br> revenue growth. |
| Logista | Logista is a 70\% owned subsidiary and publicly listed on the Spanish stock exchanges. It is one of the <br> largest logistics businesses in Europe, with operations extending across Spain, France, Italy, Portugal and <br> Poland. |

GLOSSARY
GROWTH, SPECIALIST \& PORTFOLIO BRANDS

## Growth Brands

These high-quality brands have strong consumer appeal and generally well-established positions in key markets.


## Specialist Brands

These have strong positions in their own categories, appealing to specific consumer groups.


## Portfolio Brands

The remainder of our portfolio consists of local and regional brands. These Portfolio Brands either add to our revenue generation or will be migrated into Growth Brands.

## Growth Markets

Growth Markets are characterised by large profit and/or volume pools. We typically have shares below 15 per cent and see real potential for long-term share and profit growth.

Cambodia
China
Iraq
Italy
Japan
Russia
Saudi Arabia
Taiwan
Turkey
Vietnam

## US Market

We manage the US as a standalone Growth Market through our dynamic new business ITG Brands

## Basis of Preparation

The financial information comprises the unaudited results for the six months ended 31 March 2016 and 31 March 2015, together with the audited results for the year ended 30 September 2015.

The information shown for the year ended 30 September 2015 does not constitute statutory accounts within the meaning of section 434 of the Companies Act 2006, and is an abridged version of the Group's published financial statements for that year. The Auditors' Report on those statements was unqualified and did not contain any statements under section 498 of the Companies Act 2006. The financial statements for the year ended 30 September 2015 were approved by the Board of Directors on 3 November 2015 and filed with the Registrar of Companies.

This condensed set of financial statements for the six months ended 31 March 2016 has been prepared in accordance with the Disclosure and Transparency Rules of the Financial Conduct Authority and with IAS 34 Interim Financial Reporting as adopted by the European Union. The condensed set of financial statements for the six months ended 31 March 2016 should be read in conjunction with the annual financial statements for the year ended 30 September 2015 which have been prepared in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union.

The Group's principal accounting policies used in preparing this information are as stated in the financial statements for the year ended 30 September 2015 which are available on our website www.imperialbrandsplc.com.

## RESTATEMENT OF PRIOR PERIODS

## Market Share Calculation

Market share is presented as a 12 month average (MAT). Aggregate market share is a weighted average across markets within our footprint. The list of markets used to compile the aggregate market share calculation has been changed for FY16 and prior periods have been restated for comparability.

## Brand Classification

As a result of the US acquisition our Growth and Specialist Brands have been reclassified, effective 1 October 2015. Winston has been added to Growth Brands, replacing USA Gold, which becomes a Portfolio Brand, and Kool and blu have joined our Specialist Brands.

DEVELOPING OUR FOOTPRINT
FOOTPRINT OFFERS MARGIN DEVELOPMENT POTENTIAL

Minutes of labour at average rates
to purchase 20 cigarettes


## INVESTOR RELATIONS CONTACT DETAILS

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[^0]:    4 | Half Year Results | May 2016

[^1]:    8। Half Year Results | May 2016

[^2]:    9| Half Year Results | May 2016

[^3]:    16| Half Year Results | May 2016

[^4]:    17| Half Year Results | May 2016

[^5]:    41| Half Year Results | May 2016

