Three years into our strategy, we have built a consistent track record of delivery against our key objectives. At the same time we are making progress on bringing to life our purpose: forging a path to a healthier future for moments of relaxation and pleasure.





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ACCELERATING DELIVERY ON OUR STRATEGIC PRIORITIES

Operational improvements, enhanced capital returns to shareholders and progress on environmental, social and governance priorities

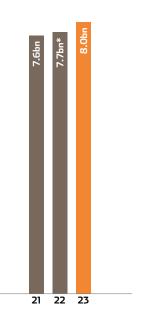
Aggregate market share of our five priority combustible markets

+10bps (2022: +35bps)

Tobacco & NGP net revenue (£ billion)

£8.0bn 2022: £7.7bn*

2022: £7.7bn*



2023 Tobacco & NGP net revenue growth at constant currency +1.4% * Excluding Russia

NGP net revenue growth at constant currency

+26.4%

Dividend per share (pence)

146.82p

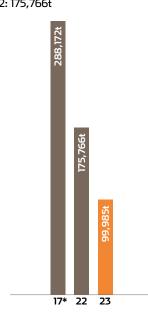


2023 DPS growth +4.0%

FY24 share repurchase announced **£1.1bn** (2023: £1.0bn)

Absolute CO₂ equivalent emissions Scope 1 and Scope 2 market-based (tonnes)

99,985t 2022: 175,766t



Our target is to be Net Zero in our direct operations by 2030

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