Reporting currency: GBP Reporting unit: Absolute	FY26 02 November 2026	FY26 Min	FY26 Max	FY27 02 November 2026	FY27 Min	FY27 Max	FY28 02 November 2026	FY28 Min	FY28 Max
Organic Growth % (excludes translation FX)									
Tobacco & NGP Net Revenue - YOY %	2.3%	1.4%	2.9%	2.1%	0.4%	2.9%	2.1%	1.4%	2.8%
Total Group Adjusted Operating Profit - YOY %	3.3%	2.7%	3.6%	3.3%	2.0%	4.3%	3.6%	3.0%	4.4%
Organic at actual rates									
Volume Stick Equivalent (bn) - By Reporting Segment									
Europe	82.1	81.0	83.5	78.7	76.0	81.5	75.7	72.5	78.0
Americas	17.1	16.8	17.3	16.1	15.6	16.6	15.1	14.5	15.7
AAACE	83.4	80.0	85.2	81.5	77.0	85.4	79.5	74.0	85.4
Total Tobacco Volume	**182.5**	**179.6**	**184.4**	**176.3**	**169.7**	**180.9**	**170.3**	**162.8**	**176.8**
Net Revenue (£m) - By Reporting Segment - Tobacco & NGP									
Europe	3,648	3,526	3,709	3,698	3,580	3,771	3,776	3,615	3,894
Americas	2,856	2,801	2,900	2,909	2,814	2,998	2,959	2,865	3,057
AAACE	1,987	1,915	2,039	2,031	1,951	2,132	2,080	1,976	2,278
Total Tobacco & NGP Revenue	**8,491**	**8,358**	**8,596**	**8,637**	**8,393**	**8,806**	**8,815**	**8,481**	**9,046**
NGP Revenues (£m)	**412**	**398**	**424**	**470**	**437**	**529**	**519**	**471**	**600**
Adjusted Operating Profit (£m) - Tobacco & NGP									
Europe	1,757	1,695	1,790	1,802	1,751	1,839	1,864	1,782	1,931
Americas	1,218	1,174	1,259	1,253	1,217	1,311	1,287	1,236	1,363
AAACE	802	781	833	827	792	870	855	794	949
Total Tobacco & NGP Operating Profit	**3,777**	**3,736**	**3,817**	**3,881**	**3,789**	**3,948**	**4,006**	**3,859**	**4,112**
Logistics Adjusted Operating Profit (£m)	**327**	**321**	**333**	**330**	**318**	**340**	**338**	**315**	**350**
Eliminations (£m)	**(1)**	**(6)**	**7**	**(0)**	**(6)**	**7**	**(0)**	**(6)**	**7**
Total Group Adjusted Operating Profit	**4,104**	**4,072**	**4,135**	**4,212**	**4,124**	**4,275**	**4,343**	**4,190**	**4,454**
Interest	(468)	(483)	(455)	(465)	(523)	(335)	(468)	(523)	(325)
Share of profit of joint ventures	12	8	16	12	9	21	13	9	28
Profit Before Tax	**3,651**	**3,604**	**3,679**	**3,764**	**3,651**	**3,932**	**3,900**	**3,744**	**4,098**
Tax	859	787	882	903	865	947	938	882	984
Tax Rate (%)	23.7%	23.5%	24.5%	24.1%	23.5%	25.9%	24.1%	23.5%	24.9%
Minority Interests	159	150	182	168	154	207	177	157	241
Earnings	**2,630**	**2,586**	**2,662**	**2,699**	**2,616**	**2,834**	**2,782**	**2,683**	**2,958**
Basic weighted average shares in issue	787.9	773.7	869.9	744.0	721.7	869.9	703.8	661.7	869.9
Adjusted EPS (p)	**334.1**	**302.7**	**342.4**	**363.9**	**309.4**	**390.3**	**398.0**	**314.8**	**436.0**
DPS (p)	166.9	163.5	170.1	175.1	166.8	186.2	184.5	170.1	206.7
Dividend payout ratio %	50%	48%	50%	48%	46%	50%	46%	44%	50%
Model Assumptions									
Euro/GBP (average)	1.16	1.15	1.17	1.17	1.16	1.20	1.17	1.16	1.21
USD/GBP (average)	1.34	1.33	1.36	1.34	1.32	1.36	1.34	1.32	1.36